GULF GENERAL INVESTMENTS CO. (P.S.C.)
AND SUBSIDIARIES

Consolidated financial statements
and independent auditor's report
for the year ended 31 December 2012

GULF GENERAL INVESTMENTS CO. (P.S.C.) AND SUBSIDIARIES

Contents **Pages**

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INDEPENDENT AUDITOR'S REPORT

The Shareholders
Gulf General Investments Co. (P.S.C.)
Dubai
United Arab Emirates

Report on the Consolidated Financial Statements

We have audited the accompanying consolidated financial statements of **Gulf General Investments Co. (P.S.C.) (the "Parent Company") and its Subsidiaries (the "Group"), Dubai, United Arab Emirates** which comprise the consolidated statement of financial position as at 31 December 2012, and the consolidated income statement, consolidated statement of comprehensive income, consolidated statement of changes in equity and consolidated statement of cash flows for the year then ended, and a summary of significant accounting policies and other explanatory information.

Management's Responsibility for the Consolidated Financial Statements

Management is responsible for the preparation and fair presentation of these consolidated financial statements in accordance with International Financial Reporting Standards, and for such internal control as management determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express an opinion on these consolidated financial statements based on our audit. We conducted our audit in accordance with International Standards on Auditing. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the consolidated financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the consolidated financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the consolidated financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the consolidated financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the consolidated financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Cont'd...

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INDEPENDENT AUDITOR'S REPORT (continued)

Opinion

In our opinion, the consolidated financial statements present fairly, in all material respects, the consolidated financial position of **Gulf General Investments Co. (P.S.C.) and its Subsidiaries, Dubai** as at 31 December 2012, and their consolidated financial performance and consolidated cash flows for the year then ended in accordance with International Financial Reporting Standards.

Report on Other Legal and Regulatory Requirements

Also, in our opinion, the Group has maintained proper books of account and the physical inventory was properly conducted. The information contained in the directors' report relating to the consolidated financial statements is in agreement with the books. We obtained all the information which we considered necessary for our audit. According to the information available to us, there were no contraventions during the year of the U.A.E. Federal Commercial Companies Law No. 8 of 1984, as amended, or the Articles of Association of the group of companies which might have materially affected the consolidated financial position of the Group or their consolidated financial performance.

Deloitte & Touche (M.E.)

Samir Madbak
Registration No. 386
27 March 2013

Consolidated statement of financial position
At 31 December 2012

	Notes	2012 AED '000	2011 AED '000
ASSETS			
Non-current assets			
Property, plant and equipment	5	**835,041**	911,880
Investment properties	6	**2,082,591**	2,194,259
Goodwill	7	**34,220**	36,724
Investments in associates	8	**158,953**	242,537
Held-to-maturity investments	9	**6,800**	6,800
Available-for-sale investments	9	**195,433**	326,555
Notes receivable-post dated cheques	10	**305,896**	273,662
Total non-current assets		**3,618,934**	3,992,417
Current assets			
Development properties	11	**706,086**	992,034
Inventories	12	**233,241**	201,797
Due from related parties	13	**186,650**	232,796
Re-insurance contract assets		**112,575**	107,355
Trade and other receivables	14	**916,819**	883,273
Held for trading investments	9	**456,222**	425,678
Bank balances and cash	15	**368,668**	359,870
Total current assets		**2,980,261**	3,202,803
Total Assets		**6,599,195**	7,195,220

The accompanying notes form an integral part of these consolidated financial statements.

Consolidated statement of financial position
At 31 December 2012 (continued)

	Notes	2012 AED '000	2011 AED '000
EQUITY AND LIABILITIES			
Capital and reserves			
Share capital	16	1,791,333	1,791,333
Reserves	17	37,747	569,303
Cumulative change in fair value		(151,703)	(61,902)
Accumulated losses		(796,455)	(1,000,331)
Equity attributable to Owners of the parent		880,922	1,298,403
Non-controlling interests		364,587	339,646
Net equity		1,245,509	1,638,049
Non-current liabilities			
Provision for employees' end of service indemnity	18	33,632	32,741
Finance lease	19	47,755	61,227
Long term portion of bank loans	20	2,692,891	695,038
Trade and other payables	21	257,040	257,040
Due to related parties		-	2,489
Total non-current liabilities		3,031,318	1,048,535
Current liabilities			
Due to related parties	13	271,095	259,084
Insurance contract liabilities		247,322	236,384
Trade and other payables	21	835,841	1,116,382
Advance received from customers	22	236,103	115,213
Finance lease	19	17,243	22,412
Current portion of bank loans	20	270,224	1,543,980
Short term bank borrowings	20	444,540	1,215,181
Total current liabilities		2,322,368	4,508,636
Total Liabilities		5,353,686	5,557,171
Total Equity and Liabilities		6,599,195	7,195,220

Majid Al Sari
Vice Chairman

Mohammed Al Sari
Managing Director

The accompanying notes form an integral part of these consolidated financial statements.

Consolidated income statement
for the year ended 31 December 2012

	Notes	2012 AED '000	2011 AED '000
Revenue	23	**1,983,228**	1,983,295
Cost of revenue	24	**(1,637,557)**	(1,689,704)
Loss on changes in fair value and impairment losses			
- Change in fair value of investment properties	6	**(67,973)**	(193,099)
- Change in fair value of held for trading investments	9	**(10,015)**	(104,582)
- Write down of development properties to net realisable value	11	**(123,189)**	(6,179)
- Impairment loss on available-for-sale investments and held to maturity investment	9	**-**	(19,070)
- Impairment loss on trade receivables	14	**(51,031)**	(396,907)
Other income		**66,672**	33,576
Selling and distribution expenses		**(26,130)**	(50,560)
General and administrative expenses	25	**(284,762)**	(284,321)
Finance costs		**(156,565)**	(303,968)
Gain/(loss) recognised on disposal of interest in former associates		**4,530**	(11,152)
Share of loss of associates	8	**(4,057)**	(35,400)
Gain recognised on disposal of interest in former subsidiaries	28	**15,061**	-
Loss for the year		**(291,788)**	(1,078,071)
Attributable to:			
Equity holders of the parent company		**(327,680)**	(1,078,078)
Non-controlling interests		**35,892**	7
		(291,788)	(1,078,071)
Basic loss per share (in AED)	26	**(0.18)**	(0.60)

The accompanying notes form an integral part of these consolidated financial statements.

Consolidated statement of comprehensive income
for the year ended 31 December 2012

	Notes	2012 AED '000	2011 AED '000
Loss for the year		**(291,788)**	(1,078,071)
Other comprehensive loss			
Loss on revaluation of available-for-sale investments of associates	**8**	**(662)**	(1,010)
Net loss on available-for-sale investments recognised directly in equity	**9**	**(111,907)**	(54,028)
Transfer to profit or loss on sale of available-for sale investments		**22,005**	14,037
Total other comprehensive loss		**(90,564)**	(41,001)
Total comprehensive loss for the year		**(382,352)**	(1,119,072)
Attributable to:			
Equity holders of the parent company		**(417,481)**	(1,119,071)
Non-controlling interests		**35,129**	(1)
		(382,352)	(1,119,072)

The accompanying notes form an integral part of these consolidated financial statements.

Consolidated statement of changes in equity
for the year ended 31 December 2012

	Share capital AED '000	Reserves AED '000	Cumulative change in fair value AED '000	Accumulated losses AED '000	Attributable to Owner's of the parent AED '000	Non - controlling interests AED '000	Total AED '000
Balance at 31 December 2010	1,791,333	833,493	(20,909)	(186,443)	2,417,474	346,307	2,763,781
Loss for the year	-	-	-	(1,078,078)	(1,078,078)	7	(1,078,071)
Other comprehensive loss for the year	-	-	(40,993)	-	(40,993)	(8)	(41,001)
Total comprehensive loss for the year	-	-	(40,993)	(1,078,078)	(1,119,071)	(1)	(1,119,072)
Transfer from additional reserve (Note 17)	-	(264,190)	-	264,190	-	-	-
Dividends paid	-	-	-	-	-	(7,710)	(7,710)
Funds invested	-	-	-	-	-	1,050	1,050
	-	(264,190)	-	264,190	-	(6,660)	(6,660)
Balance at 31 December 2011	1,791,333	569,303	(61,902)	(1,000,331)	1,298,403	339,646	1,638,049
Loss for the year	-	-	-	(327,680)	(327,680)	35,892	(291,788)
Other comprehensive loss for the year	-	-	(89,801)	-	(89,801)	(763)	(90,564)
Total comprehensive loss for the year	-	-	(89,801)	(327,680)	(417,481)	35,129	(382,352)
Transfer from statutory reserve (Note 17)	-	(450,298)	-	450,298	-	-	-
Transfer from land revaluation reserve (Note 17)	-	(81,258)	-	81,258	-	-	-
Dividends paid	-	-	-	-	-	(9,307)	(9,307)
Funds invested	-	-	-	-	-	3,620	3,620
Disposal of subsidiaries (Note 28)	-	-	-	-	-	(4,501)	(4,501)
	-	(531,556)	-	531,556	-	(10,188)	(10,188)
Balance at 31 December 2012	**1,791,333**	**37,747**	**(151,703)**	**(796,455)**	**880,922**	**364,587**	**1,245,509**

The accompanying notes form an integral part of these consolidated financial statements.

Consolidated statement of cash flows
for the year ended 31 December 2012

	2012 AED '000	2011 AED '000
Cash flows from operating activities		
Loss for the year	**(291,788)**	(1,078,071)
Adjustments for:		
Depreciation of property, plant and equipment	**63,477**	67,592
Gain on sale of property, plant and equipment	**(4,558)**	-
Provision of employees end of service indemnity	**4,901**	6,923
Loss from sale of investments in securities	**20,679**	18,588
(Gain)/loss on disposal of investment in associates	**(4,530)**	11,152
Gain on disposal of investment in subsidiaries	**(15,061)**	-
(Gain)/loss on disposal of investment properties and development properties	**(6,175)**	20,628
Unrealised loss on investments held for trading	**10,015**	104,582
Changes in fair value of investment properties	**67,973**	193,099
Write down of development properties to net realisable value	**123,189**	6,179
Impairment on investments	**-**	19,070
Allowance for doubtful debts	**51,031**	396,907
Allowance for slow moving inventories	**216**	1,568
Share of loss of associates	**4,057**	35,400
Bargain purchase gain	**(1,461)**	-
Finance cost	**156,565**	303,968
Operating cash flow before changes in operating assets and liabilities	**178,530**	107,585
Reinsurance contract assets	**(5,220)**	64,309
Insurance contract liabilities	**10,938**	(53,616)
(Increase)/decrease in inventories	**(41,070)**	79,321
(Increase)/decrease in trade and other receivables	**(150,085)**	150,340
Decrease/(increase) in due from related parties	**45,715**	(91,046)
Decrease in trade and other payables	**(217,549)**	(164,031)
Increase/(decrease) in advance received from customers	**120,890**	(63,057)
Increase in due to related parties	**24,587**	7,045
Purchase of investment in securities	**(10,681)**	(16,179)
Purchase of investment properties	**(14,091)**	(44,992)
Purchase of development properties	**(6,177)**	(13,557)
Proceed from sale of investments in securities	**43,130**	59,744
Proceed from sale of investment properties and development properties	**263,103**	104,180
Net cash generated by operating activities	**242,020**	126,046
Employees' end of service indemnity paid	**(4,092)**	(3,436)
Interest paid	**(94,612)**	(149,150)
Net cash generated by/(used in) operating activities	**143,316**	(26,540)

The accompanying notes form an integral part of these consolidated financial statements.

Consolidated statement of cash flows
for the year ended 31 December 2012 (continued)

	2012 AED '000	2011 AED '000
Cash flows from investing activities		
Decrease in fixed deposits	**(19,411)**	(5,278)
Purchase of property, plant and equipment	**(64,324)**	(53,227)
Proceeds from sale of property, plant and equipment	**13,952**	9,588
Purchase of a subsidiary	**(521)**	-
Purchase of investments in associates	**(6,089)**	(19,911)
Proceeds from disposal of investment in associates	**22,028**	66,680
Net cash inflow on disposal of business	**22,366**	-
Net cash used in investing activities	**(31,999)**	(2,148)
Cash flows from financing activities		
Dividends paid – subsidiaries	**(9,307)**	(7,710)
Net movement in bank borrowings	**(94,680)**	45,516
Net movement in finance lease	**(18,641)**	(12,423)
Funds invested in non-controlling interest	**698**	1,050
Net cash (used in)/generated by financing activities	**(121,930)**	26,433
Net decrease in cash and cash equivalents	**(10,613)**	(2,255)
Cash and cash equivalents at the beginning of the year	**75,963**	78,218
Cash and cash equivalents at the end of the year (Note 27)	**65,350**	75,963

The following transaction is not reflected in the consolidated statement of cash flows as these are non-cash transactions.

- Trade and other receivables of AED 30,206 thousand (2011: AED 332,613 thousand) transferred to development properties (Note 11).

Notes to the consolidated financial statements
for the year ended 31 December 2012

1. General information

Gulf General Investments Co. (P.S.C.) - Dubai (the "Parent Company") is formed pursuant to Emiri Decree No. 2/73 dated 27 July 1973 and is incorporated as a Public Shareholding Company. The Parent Company operates in the United Arab Emirates under a trade license issued by the Department of Economic Development of the Government of Dubai. The "Group" comprises Gulf General Investments Co. (P.S.C.) and its subsidiaries. The address of the Parent Company's registered office is P. O. Box 22588, Dubai, United Arab Emirates.

The principal activities of the Company are:

- Industrial holding and trust companies
- Commercial holding and trust companies
- Real estate agent
- Real estate development services, and
- General trading

The duration of the Parent Company is ninety nine years commencing from the date of issuance of the above Emiri Decree.

2. Application of new and revised International Financial Reporting Standards (IFRSs)

2.1 New and revised International Financial Reporting Standards (IFRSs) adopted with no material effect on the consolidated financial statements

The following new and revised IFRSs have been adopted in these consolidated financial statements. The adoption of these new and revised IFRSs has not had any material impact on the amounts reported for the current and prior periods but may affect the accounting for future transactions or arrangements.

New and revised IFRSs	***Effective for annual periods beginning on or after***
Amendments to IFRS 1 *Severe Hyperinflation*	1 July 2011
Amendments to IFRS 1 *Removal of Fixed Dates for First-time Adopters*	1 July 2011
Amendments to IFRS 7 *Disclosures – Transfers of Financial Assets*	1 July 2011
Amendments to IAS 12 *Deferred Tax: Recovery of Underlying Assets*	1 January 2012

2.2 New and revised International Financial Reporting Standards (IFRSs) in issue but not yet effective and not early adopted

The Group has not yet adopted the following new and revised IFRSs that have been issued but are not yet effective:

New and revised IFRSs	**Effective for annual periods beginning on or after**
IFRS 9 *Financial Instruments* (as revised in 2010)	1 January 2015

Notes to the consolidated financial statements
for the year ended 31 December 2012 (continued)

2. Application of new and revised International Financial Reporting Standards (IFRSs) (continued)

2.2 New and revised International Financial Reporting Standards (IFRSs) in issue but not yet effective and not early adopted (continued)

New and revised IFRSs	Effective for annual periods beginning on or after
Amendments to IFRS 9 and IFRS 7 *Mandatory Effective Date of IFRS 9 and Transition Disclosures*	1 January 2015
IFRS 10 *Consolidated Financial Statements**	1 January 2013
IFRS 11 *Joint Arrangements**	1 January 2013
IFRS 12 *Disclosure of Interests in Other Entities**	1 January 2013
Amendments to IFRS 10, IFRS 11 and IFRS 12 *Consolidated Financial Statements, Joint Arrangements and Disclosure of Interests in Other Entities: Transition Guidance*	1 January 2013
IAS 27 *Separate Financial Statements* (as revised in 2011)*	1 January 2013
IAS 28 *Investments in Associates and Joint Ventures* (as revised in 2011)*	1 January 2013
IFRS 13 *Fair Value Measurement*	1 January 2013
IAS 19 *Employee Benefits* (as revised in 2011)	1 January 2013
Amendments to IFRS 1 *Government Loans*	1 January 2013
Amendments to IFRS 7 *Disclosures – Offsetting Financial Assets and Financial Liabilities*	1 January 2013
Amendments to IAS 1 *Presentation of Items of Other Comprehensive Income*	1 July 2012
Amendments to IAS 32 *Offsetting Financial Assets and Financial Liabilities*	1 January 2014
Annual Improvements to IFRSs 2009-2011 Cycle – Amendments to IFRS 1 *First-time Adoption of International Financial Reporting Standards,* IAS 1 *Presentation of Financial Statements,* IAS 16 *Property, Plant and Equipment,* IAS 32 *Financial Instruments: Presentation,* IAS 34 *Interim Financial Reporting*	1 January 2013
IFRIC 20 *Stripping Costs in the Production Phase of a Surface Mine*	1 January 2013
Amendments to IFRS 10 *Consolidated Financial Statements* , IFRS 12 *Disclosure of Interests in Other Entities* and IAS 27 *Separate Financial Statements*	1 January 2014

Management anticipate that these new standards, interpretations and amendments will be adopted in the Group's consolidated financial statements for the period beginning 1 January 2013 or as and when they are applicable and adoption of these new standards, interpretations and amendments may have no material impact on the consolidated financial statements of the Group in the period of initial application.

2. Application of new and revised International Financial Reporting Standards (IFRSs) (continued)

2.2 New and revised International Financial Reporting Standards (IFRSs) in issue but not yet effective and not early adopted (continued)

* In May 2011, a package of five Standards on consolidation, joint arrangements, associates and disclosures was issued, including IFRS 10, IFRS 11, IFRS 12, IAS 27 (as revised in 2011) and IAS 28 (as revised in 2011). These five standards are effective for annual periods beginning on or after 1 January 2013. The Group will be adopting these standards for the annual period beginning 1 January 2013 and this may have significant impact on existing subsidiaries/associates/joint venture relationship. However, it is not practicable to provide a reasonable estimate of the effect until a detailed review has been completed.

Management anticipates that IFRS 9 will be adopted in the Group's consolidated financial statements for the annual period beginning 1 January 2015 and that the application of IFRS 9 may have significant impact on amounts reported in respect of the Group's financial assets and financial liabilities. However, it is not practicable to provide a reasonable estimate of that effect until a detailed review has been completed.

3. Summary of significant accounting policies

3.1 Statement of compliance

The consolidated financial statements have been prepared in accordance with International Financial Reporting Standards (IFRS).

3.2 Basis of preparation

The consolidated financial statements have been prepared on the historical cost basis except for the revaluation of investment property, land and certain financial instruments. Historical cost is generally based on the fair value of the consideration given in exchange for assets.

The principal accounting policies are set out below:

3.3 Basis of consolidation

The consolidated financial statements of Gulf General Investments Co (P.S.C) and Subsidiaries (the "Group") incorporate the financial statements of the Parent Company and entities controlled by the Parent Company (its Subsidiaries). Control is achieved where the Parent Company has the power to govern the financial and operating policies of an entity so as to obtain benefits from its activities.

The results of subsidiaries acquired or disposed of during the year are included in the consolidated statement of income from the effective date of acquisition or up to the effective date of disposal, as appropriate.

Where necessary, adjustments are made to the financial statements of group companies to bring their accounting policies in line with those used by other members of the Group.

Notes to the consolidated financial statements for the year ended 31 December 2012 (continued)

3. Summary of significant accounting policies (continued)

3.3 Basis of consolidation (continued)

Non-controlling interests in the net assets (excluding goodwill) of consolidated subsidiaries are identified separately from the Group's equity therein. The interests of non-controlling shareholders may be initially measured either at fair value or at the non-controlling interests' proportionate share of the fair value of the acquiree's identifiable net assets. The choice of measurement basis is made on an acquisition-by-acquisition basis. Subsequent to acquisition, the carrying amount of non-controlling interests is the amount of those interests at initial recognition plus the non-controlling interests' share of subsequent changes in equity. Total comprehensive income is attributed to non-controlling interests even if this results in the non-controlling interests having a deficit balance.

Changes in the Group's interests in subsidiaries that do not result in a loss of control are accounted for as equity transactions. The carrying amounts of the Group's interests and the non-controlling interests are adjusted to reflect the changes in their relative interests in the subsidiaries. Any difference between the amount by which the non-controlling interests are adjusted and the fair value of the consideration paid or received is recognised directly in equity and attributed to owners of the Parent Company.

When the Parent Company loses control of a subsidiary, the profit or loss on disposal is calculated as the difference between (i) the aggregate of the fair value of the consideration received and the fair value of any retained interest and (ii) the previous carrying amount of the assets (including goodwill), and liabilities of the subsidiary and any non-controlling interests.

All significant intra-group transactions, balances, income and expenses are eliminated in full on consolidation.

3.4 Subsidiaries

Details of the Parent Company's subsidiaries at 31 December 2012 are as follows:

Name of the subsidiary	Place of incorporation	Proportion of ownership (%)	Principal activities
Emirates Lube Oil Co. Ltd. (L.L.C.) and Subsidiaries	U.A.E.	100	Manufacturing of and trading in oil, lubricants and grease
Gulf Prefab Houses Factory (L.L.C.) and Subsidiaries	U.A.E.	100	Manufacturing of prefab houses, concrete, carpentry, restaurant, ovens, kitchens, central airconditioning systems
L.A.I. General Trading L.L.C. – Dubai	U.A.E.	50	General trading

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Notes to the consolidated financial statements for the year ended 31 December 2012 (continued)

3. Summary of significant accounting policies (continued)

3.4 Subsidiaries (continued)

Details of the Parent Company's subsidiaries at 31 December 2012 are as follows:

Name of the subsidiary	Place of incorporation	Proportion of ownership (%)	Principal activities
Al Sagr National Insurance Co. P.S.C. and subsidiary	U.A.E.	53	The writing of insurance of all types
Dubai Al Ahlia Quick Transport L.L.C.	U.A.E.	50	Transportation of general materials by trucks
GGICO Investments L.L.C. and Subsidiaries	U.A.E.	99	Investment in commercial/ industrial/agricultural enterprises and management
Sogour Al Khaleej General Trading L.L.C.	U.A.E.	100	General trading
G.G.I. Retail General Trading L.L.C. and Subsidiaries	U.A.E.	100	General trading
GGICO Real Estate Development Co. L.L.C.	U.A.E.	80	Real estate development
Oil Lab & Marine Surveyors Co. L.L.C.	U.A.E.	50	Marine inspection, testing of petroleum products
Times Hotels Management (L.L.C.)	U.A.E.	51	Hotels management
Gulf Dura Industries Co. L.L.C.	U.A.E.	100	Manufacturing and trading of plastic goods.
Acorn Industries Co. L.L.C.	U.A.E.	50	Vehicle body manufacturing, steel, structure parts
Quality International Company L.L.C.	U.A.E.	51	Engineering, specialised in stainless steel, power and desalination
Lloyds Engineering Co. L.L.C.	U.A.E.	51	Steel fabrication
Horizon Aluminium Industries L.L.C.	U.A.E.	50	Building metal products manufacturing
Gulf Engineering Services L.L.C. and Subsidiary	U.A.E.	50	Services, securities and maintenance (MEP)
Gulf General Steel Co. L.L.C.	U.A.E.	100	Trading in all kinds of steel products
Retail Arabia International L.L.C. and Subsidiaries	U.A.E.	50	Trading in food products and drinks
ELCO Richmond Asphalt Product Trading	U.A.E.	51	Trading in asphalt

3. Summary of significant accounting policies (continued)

3.4 Subsidiaries (continued)

Investment in Al Sagr National Insurance Co. P.S.C. is registered in the name of related parties in trust and for the benefit of the Parent Company.

Certain percentage of investments in 100% owned subsidiaries are held by the Parent Company through nominee arrangements. The subsidiaries on which the Parent Company has 50% ownership interest are consolidated based on control.

3.5 Business combination

Acquisitions of businesses are accounted for using the acquisition method. The consideration transferred in a business combination is measured at fair value, which is calculated as the sum of the acquisition-date fair values of the assets transferred by the Group, liabilities incurred by the Group to the former owners of the acquiree and the equity interests issued by the Group in exchange for control of the acquiree. Acquisition-related costs are generally recognised in consolidated statement of income.

At the acquisition date, the identifiable assets acquired and the liabilities assumed are recognised at their fair value, except that:

- deferred tax assets or liabilities and liabilities or assets related to employee benefit arrangements are recognised and measured in accordance with IAS 12 *Income Taxes* and IAS 19 *Employee Benefits* respectively;

- liabilities or equity instruments related to share-based payment arrangements of the acquiree or share-based payment arrangements of the Group entered into to replace share-based payment arrangements of the acquiree are measured in accordance with IFRS 2 *Share-based Payment* at the acquisition date and

- assets (or disposal groups) that are classified as held for sale in accordance with IFRS 5 *Non-current Assets Held for Sale and Discontinued Operations* are measured in accordance with that Standard.

Goodwill is measured as the excess of the sum of the consideration transferred, the amount of any non-controlling interests in the acquiree, and the fair value of the acquirer's previously held equity interest in the acquiree (if any) over the net of the acquisition-date amounts of the identifiable assets acquired and the liabilities assumed. If, after reassessment, the net of the acquisition-date amounts of the identifiable assets acquired and liabilities assumed exceeds the sum of the consideration transferred, the amount of any non-controlling interests in the acquiree and the fair value of the acquirer's previously held interest in the acquiree (if any), the excess is recognised immediately in profit or loss as a bargain purchase gain.

Non-controlling interests that are present ownership interests and entitle their holders to a proportionate share of the entity's net assets in the event of liquidation may be initially measured either at fair value or at the non-controlling interests' proportionate share of the recognised amounts of the acquiree's identifiable net assets. The choice of measurement basis is made on a transaction-by-transaction basis. Other types of non-controlling interests are measured at fair value or, when applicable, on the basis specified in another IFRS.

3. Summary of significant accounting policies (continued)

3.5 Business combination (continued)

When the consideration transferred by the Group in a business combination includes assets or liabilities resulting from a contingent consideration arrangement, the contingent consideration is measured at its acquisition-date fair value and included as part of the consideration transferred in a business combination. Changes in the fair value of the contingent consideration that qualify as measurement period adjustments are adjusted retrospectively, with corresponding adjustments against goodwill. Measurement period adjustments are adjustments that arise from additional information obtained during the 'measurement period' (which cannot exceed one year from the acquisition date) about facts and circumstances that existed at the acquisition date.

The subsequent accounting for changes in the fair value of the contingent consideration that do not qualify as measurement period adjustments depends on how the contingent consideration is classified. Contingent consideration that is classified as equity is not remeasured at subsequent reporting dates and its subsequent settlement is accounted for within equity. Contingent consideration that is classified as an asset or a liability is remeasured at subsequent reporting dates in accordance with IAS 39, or IAS 37 *Provisions, Contingent Liabilities and Contingent Assets*, as appropriate, with the corresponding gain or loss being recognised in profit or loss.

When a business combination is achieved in stages, the Group's previously held equity interest in the acquiree is remeasured to fair value at the acquisition date (i.e. the date when the Group obtains control) and the resulting gain or loss, if any, is recognised in profit or loss. Amounts arising from interests in the acquiree prior to the acquisition date that have previously been recognised in other comprehensive income are reclassified to profit or loss where such treatment would be appropriate if that interest were disposed of.

If the initial accounting for a business combination is incomplete by the end of the reporting period in which the combination occurs, the Group reports provisional amounts for the items for which the accounting is incomplete. Those provisional amounts are adjusted during the measurement period (see above), or additional assets or liabilities are recognised, to reflect new information obtained about facts and circumstances that existed at the acquisition date that, if known, would have affected the amounts recognised at that date.

Business combinations that took place prior to 1 January 2010 were accounted for in accordance with the previous version of IFRS 3.

3.6 Goodwill

Goodwill arising on acquisition is recognised as an asset and initially measured at cost, being the excess of the cost of the business combination over the Group's interest in the net fair value of the identifiable assets, liabilities and contingent liabilities recognised. If, after reassessment, the Group's interest in the net fair value of the acquiree's identifiable assets, liabilities and contingent liabilities exceeds the cost of the business combination, the excess is recognised immediately in profit or loss.

3. Summary of significant accounting policies (continued)

3.6 Goodwill (continued)

Goodwill arising on the acquisition of a subsidiary or jointly controlled entity represents the excess of the cost of acquisition over the Group’s assets in the net fair value of the identifiable assets, liabilities and contingent liabilities of the subsidiary or jointly controlled entity recognised at the date of acquisition. Goodwill is initially recognised as an asset at cost and is subsequently measured at cost less any accumulated impairment losses.

For the purposes of impairment testing, goodwill is allocated to each of the Group's cash-generating units (or groups of cash-generating units) that is expected to benefit from the synergies of the combination.

A cash-generating unit to which goodwill has been allocated is tested for impairment annually, or more frequently when there is indication that the unit may be impaired. If the recoverable amount of the cash-generating unit is less than its carrying amount, the impairment loss is allocated first to reduce the carrying amount of any goodwill allocated to the unit and then to the other assets of the unit pro rata based on the carrying amount of each asset in the unit. Any impairment loss for goodwill is recognised directly in profit or loss in the consolidated statement of income. An impairment loss recognised for goodwill is not reversed in subsequent periods.

On disposal of the relevant cash-generating unit, the attributable amount of goodwill is included in the determination of the consolidated statement of income on disposal.

3.7 Investments in associates

An associate is an entity over which the Group has significant influence and that is neither a subsidiary nor an interest in a joint venture. Significant influence is the power to participate in the financial and operating policy decisions of the investee but is not control or joint control over those policies.

The results and assets and liabilities of associates are incorporated in these consolidated financial statements using the equity method of accounting, except when the investment is classified as held for sale, in which case it is accounted for in accordance with IFRS 5 *Non-current Assets Held for Sale and Discontinued Operations*. Under the equity method, an investment in an associate is initially recognised in the consolidated statement of financial position at cost and adjusted thereafter to recognise the Group's share of the profit or loss and other comprehensive income of the associate. When the Group's share of losses of an associate exceeds the Group's interest in that associate (which includes any long-term interests that, in substance, form part of the Group's net investment in the associate), the Group discontinues recognising its share of further losses. Additional losses are recognised only to the extent that the Group has incurred legal or constructive obligations or made payments on behalf of the associate.

Any excess of the cost of acquisition over the Group's share of the net fair value of the identifiable assets, liabilities and contingent liabilities of an associate recognised at the date of acquisition is recognised as goodwill, which is included within the carrying amount of the investment. Any excess of the Group's share of the net fair value of the identifiable assets, liabilities and contingent liabilities over the cost of acquisition, after reassessment, is recognised immediately in profit or loss.

3. Summary of significant accounting policies (continued)

3.7 Investments in associates (continued)

The requirements of IAS 39 are applied to determine whether it is necessary to recognise any impairment loss with respect to the Group’s investment in an associate. When necessary, the entire carrying amount of the investment (including goodwill) is tested for impairment in accordance with IAS 36 Impairment of Assets as a single asset by comparing its recoverable amount (higher of value in use and fair value less costs to sell) with its carrying amount, Any impairment loss recognised forms part of the carrying amount of the investment. Any reversal of that impairment loss is recognised in accordance with IAS 36 to the extent that the recoverable amount of the investment subsequently increases.

When a group entity transacts with its associate, profits and losses resulting from the transactions with the associate are recognised in the Group' consolidated financial statements only to the extent of interests in the associate that are not related to the Group.

3.8 Interests in joint ventures

A joint venture is a contractual arrangement whereby the Group and other parties undertake an economic activity that is subject to joint control (i.e. when the strategic financial and operating policy decisions relating to the activities of the joint venture require the unanimous consent of the parties sharing control).

When a group entity undertakes its activities under joint venture arrangements directly, the Group's share of jointly controlled assets and any liabilities incurred jointly with other venturers are recognised in the financial statements of the relevant entity and classified according to their nature. Liabilities and expenses incurred directly in respect of interests in jointly controlled assets are accounted for on an accrual basis. Income from the sale or use of the Group's share of the output of jointly controlled assets, and its share of joint venture expenses, are recognised when it is probable that the economic benefits associated with the transactions will flow to/from the Group and their amount can be measured reliably.

Joint venture arrangements that involve the establishment of a separate entity in which each venturer has an interest are referred to as jointly controlled entities.

The Group reports its interests in jointly controlled entities using proportionate consolidation, except when the investment is classified as held for sale, in which case it is accounted for in accordance with IFRS 5 *Non-current Assets Held for Sale and Discontinued Operations*. The Group's share of the assets, liabilities, income and expenses of jointly controlled entities is combined with the equivalent items in the consolidated financial statements on a line-by-line basis.

Any goodwill arising on the acquisition of the Group's interest in a jointly controlled entity is accounted for in accordance with the Group's accounting policy for goodwill arising in a business combination (see 3.5 and 3.6 above).

When a group entity transacts with its jointly controlled entity, profits and losses resulting from the transactions with the jointly controlled entity are recognised in the Group' consolidated financial statements only to the extent of interests in the joint venture.

3.9 Revenue recognition

Revenue is measured at the fair value of the consideration received or receivable and represents amounts receivable for goods and services provided in the normal course of business, net of discounts.

3. Summary of significant accounting policies (continued)

3.9 Revenue recognition (continued)

Sale of goods/properties

Revenue from the sale of goods/properties is recognised when all the following conditions are satisfied:

- the Group has transferred to the buyer the significant risks and rewards of ownership of the goods/properties;
- the Group retains neither continuing managerial involvement to the degree usually associated with ownership nor effective control over the goods/properties sold;
- the amount of revenue can be measured reliably;
- it is probable that the economic benefits associated with the transaction will flow to the entity; and
- the costs incurred or to be incurred in respect of the transaction can be measured reliably.

Rendering of services

Revenue from rendering of services is recognised when the outcome of the transaction can be estimated reliably, by reference to the stage of completion of the transaction at the end of reporting date.

Dividend income

Dividend income from investments is recognised when the shareholders' rights to receive payment have been established.

Interest income

Interest income is accrued on a time proportion basis, by reference to the principal outstanding and at the interest rate applicable.

Rental income

Rental income from investment properties is recognised on a straight line basis over the term of the relevant lease.

Insurance revenue

Premiums on general insurance policies are accounted for on the date of writing of policies and are adjusted for unearned premium.

Commissions and other costs directly related to the acquisition and renewal of insurance contracts are charged to the consolidated statement of income when incurred.

Hotel revenue

Income from Hotel services rendered to guests and customers is recognised pro-rata over the periods of occupancy. Revenue from sale of goods, food and beverages is recognised upon issuance of related sales invoices on delivery to guests and customers.

3. Summary of significant accounting policies (continued)

3.10 Leasing

Leases are classified as finance leases whenever the terms of the lease transfer substantially all the risks and rewards of ownership to the lessee. All other leases are classified as operating leases.

3.10.1 The Group as lessor

Amounts due from lessees under finance leases are recognised as receivables at the amount of the Group's net investment in the leases. Finance lease income is allocated to accounting periods so as to reflect a constant periodic rate of return on the Group's net investment outstanding in respect of the leases.

Rental income from operating leases is recognised on a straight-line basis over the term of the relevant lease. Initial direct costs incurred in negotiating and arranging an operating lease are added to the carrying amount of the leased asset and recognised on a straight-line basis over the lease term.

3.10.2 The Group as lessee

Assets held under finance leases are initially recognised as assets of the Group at their fair value at the inception of the lease or, if lower, at the present value of the minimum lease payments. The corresponding liability to the lessor is included in the statement of financial position as a finance lease obligation.

Lease payments are apportioned between finance expenses and reduction of the lease obligation so as to achieve a constant rate of interest on the remaining balance of the liability. Finance expenses are recognised immediately in profit or loss, unless they are directly attributable to qualifying assets, in which case they are capitalised in accordance with the Group's general policy on borrowing costs. Contingent rentals are recognised as expenses in the periods in which they are incurred.

Operating lease payments are recognised as an expense on a straight-line basis over the lease term, except where another systematic basis is more representative of the time pattern in which economic benefits from the leased asset are consumed. Contingent rentals arising under operating leases are recognised as an expense in the period in which they are incurred.

In the event that lease incentives are received to enter into operating leases, such incentives are recognised as a liability. The aggregate benefit of incentives is recognised as a reduction of rental expense on a straight-line basis, except where another systematic basis is more representative of the time pattern in which economic benefits from the leased asset are consumed.

3.11 Foreign currencies

The individual financial statements of each group entity are presented in the currency of the primary economic environment in which the entity operates (its functional currency). For the purpose of the consolidated financial statements, the results and financial position of each group entity are expressed in Arab Emirates Dirhams ("AED"), which is the functional currency of the Group and the presentation currency for the consolidated financial statements.

Notes to the consolidated financial statements
for the year ended 31 December 2012 (continued)

3. Summary of significant accounting policies (continued)

3.11 Foreign currencies (continued)

In preparing the financial statements of the individual entities, transactions in currencies other than the entity's functional currency (foreign currencies) are recognised at the rates of exchange prevailing at the dates of the transactions. At the end of each reporting period, monetary items denominated in foreign currencies are retranslated at the rates prevailing at that date. Non-monetary items carried at fair value that are denominated in foreign currencies are retranslated at the rates prevailing at the date when the fair value was determined. Non-monetary items that are measured in terms of historical cost in a foreign currency are not retranslated.

Exchange differences are recognised in profit or loss in the year in which they arise.

3.12 Borrowing costs

Borrowing costs directly attributable to the acquisition, construction or production of qualifying assets, which are assets that necessarily take a substantial period of time to get ready for their intended use or sale, are added to the cost of those assets, until such time as the assets are substantially ready for their intended use or sale.

All other borrowing costs are recognised in profit or loss in the year in which they are incurred.

3.13 Property, plant and equipment

Property, plant and equipment are stated at historical cost less accumulated depreciation and accumulated impairment loss. Historical cost includes expenditure that is directly attributable to the acquisition of the asset.

Subsequent costs are included in the asset's carrying amount or recognised as a separate asset, as appropriate, only when it is probable that future economic benefits associated with the item will flow to the Group and the cost of the item can be measured reliably. All other repairs and maintenance expenses are charged to the profit or loss in the period in which they are incurred.

Depreciation is calculated using the straight-line method to allocate the assets' cost to their residual values over their estimated useful lives as follows:

	Percentage
Buildings, shed and prefab houses	7.5 to 20
Plant and equipment	5 to 20
Motor vehicles, ships and trucks	10 to 25
Furniture and fixtures	15 to 25
Storage tanks	5
Other assets	12.5 to 20

Land is not depreciated.

The estimated useful lives, residual values and depreciation method are reviewed at each year-end, with the effect of any changes in estimate accounted for on a prospective basis.

Notes to the consolidated financial statements
for the year ended 31 December 2012 (continued)

3. Summary of significant accounting policies (continued)

3.13 Property, plant and equipment (continued)

The gain or loss arising on the disposal or retirement of an item of property, plant and equipment is determined as the difference between the sales proceeds and the carrying amount of the asset and is recognised in the profit or loss.

3.14 Capital work in progress

Properties or assets in the course of construction for production, supply or administrative purposes, or for purposes not yet determined, are carried at cost, less any recognised impairment loss. Cost includes all direct costs attributable to the design and construction of the property including related staff costs, and for qualifying assets, borrowing costs capitalised in accordance with the Group's accounting policy. When the assets are ready for intended use, the capital work in progress is transferred to the appropriate property, plant and equipment category and is depreciated in accordance with the Group's policies.

3.15 Investment properties

Investment properties, which are properties held to earn rentals and/or for capital appreciation, are measured initially at their cost, including transaction costs. Subsequent to initial recognition, investment properties are measured at fair value. Gains or losses arising from changes in the fair value of investment properties are included in the profit or loss in the period in which they arise.

3.16 Investment properties under development

Investment properties under development that are being constructed or developed for future use as investments property are measured initially at cost including all direct costs attributable to the design and construction of the property including related staff costs. Subsequent to initial recognition, investment properties under development is measured at fair value. Gains and losses arising from changes in the fair value of investment properties under development are included in the profit or loss in the period in which they arise. Upon completion of construction or development, such properties are transferred to investment properties.

3.17 Development properties

Development properties consists of property being developed principally for sale and is stated at the lower of cost or net realisable value. Cost comprises all direct costs attributable to the design and construction of the property including direct staff costs. Net realisable value is the estimated selling price in the ordinary course of the business less estimated costs to complete and applicable variable selling expenses.

3.18 Inventories

3.18.1 Raw materials and spare parts

Raw materials and spare parts are stated at the lower of cost and net realisable value. Cost comprises direct materials and, where applicable, direct labour costs and those overheads that have been incurred in bringing them to their present location and condition. Cost is calculated using the weighted average method. Net realisable value represents the estimated selling price less all estimated costs to completion and costs to be incurred in marketing, selling and distribution.

Notes to the consolidated financial statements
for the year ended 31 December 2012 (continued)

3. Summary of significant accounting policies (continued)

3.18 Inventories (continued)

3.18.2 Finished and semi-finished goods

Finished and semi-finished goods are stated at lower of cost (comprising direct labour, material cost, direct expenses and an appropriate allocation of production overheads) and the net realisable value, which is arrived at after providing for anticipated losses, if any, when the possibility of loss is ascertained.

3.19 Impairment of tangible and intangible assets excluding goodwill

At the end of each reporting period, the Group reviews the carrying amounts of its tangible and intangible assets to determine whether there is any indication that those assets have suffered an impairment loss. If any such indication exists, the recoverable amount of the asset is estimated in order to determine the extent of the impairment loss (if any). Where it is not possible to estimate the recoverable amount of an individual asset, the Group estimates the recoverable amount of the cash-generating unit to which the asset belongs. Where a reasonable and consistent basis of allocation can be identified, corporate assets are also allocated to individual cash-generating units, or otherwise they are allocated to the smallest group of cash-generating units for which a reasonable and consistent allocation basis can be identified.

Recoverable amount is the higher of fair value less costs to sell and value in use. In assessing value in use, the estimated future cash flows are discounted to their present value using a discount rate that reflects current market assessments of the time value of money and the risks specific to the asset.

If the recoverable amount of an asset (cash-generating unit) is estimated to be less than its carrying amount, the carrying amount of the asset (cash-generating unit) is reduced to its recoverable amount. An impairment loss is recognised immediately in profit or loss, unless the relevant asset is carried at a revalued amount, in which case the impairment loss is treated as a revaluation decrease.

Where an impairment loss subsequently reverses, the carrying amount of the asset (cash-generating unit) is increased to the revised estimate of its recoverable amount, but so that the increased carrying amount does not exceed the carrying amount that would have been determined had no impairment loss been recognised for the asset (cash-generating unit) in prior years. A reversal of an impairment loss is recognised immediately in profit or loss, unless the relevant asset is carried at a revalued amount, in which case the reversal of the impairment loss is treated as a revaluation increase.

3.20 Provisions

Provisions are recognised when the Group has a present obligation (legal or constructive) as a result of a past event, it is probable that the Group will be required to settle that obligation, and a reliable estimate can be made of the amount of the obligation.

The amount recognised as a provision is the best estimate of the consideration required to settle the present obligation at the end of the reporting period, taking into account the risks and uncertainties surrounding the obligation. Where a provision is measured using the cash flows estimated to settle the present obligation, its carrying amount is the present value of those cash flows, (where the effect of time value of money is material).

3. Summary of significant accounting policies (continued)

3.20 Provisions (continued)

When some or all of the economic benefits required to settle a provision are expected to be recovered from a third party, a receivable is recognised as an asset if it is virtually certain that reimbursement will be received and the amount of the receivable can be measured reliably.

3.21 Employee benefits

3.21.1 Defined contribution plan

UAE national employees of the Group are members of the Government-managed retirement pension and social security benefit scheme pursuant to U.A.E. labour law no. 7 of 1999. The Group is required to contribute 12.5% of the "contribution calculation salary" of payroll costs to the retirement benefit scheme to fund the benefits. The employees and the Government contribute 5% and 2.5% of the "contribution calculation salary" respectively, to the scheme. The only obligation of the Group with respect to the retirement pension and social security scheme is to make the specified contributions. The contributions are charged to statement of income.

3.21.2 Annual leave and leave passage

An accrual is made for the estimated liability for employees' entitlement to annual leave and leave passage as a result of services rendered by eligible employees up to the end of the year.

3.21.3 Provision for employees' end of service indemnity

Provision is also made for the full amount of end of service benefit due to non-UAE national employees in accordance with the UAE Labour Law and is based on current remuneration and their period of service at the end of the reporting period.

The accrual relating to annual leave and leave passage is disclosed as a current liability, while the provision relating to end of service benefit is disclosed as a non-current liability.

3.22 Financial instruments

Financial assets and financial liabilities are recognised when a Group entity becomes a party to the contractual provisions of the instrument.

All financial assets are recognised and derecognised on trade date where the purchase or sale of a financial asset is under a contract whose terms require delivery of the financial asset within the timeframe established by the market concerned, and are initially measured at fair value, plus transaction costs, except for those financial assets classified as at fair value through profit or loss, which are initially measured at fair value.

Financial assets are classified into the following specified categories: financial assets 'at fair value through profit or loss' (FVTPL), 'held-to-maturity' investments, 'available-for-sale' (AFS) financial assets and 'loans and receivables'. The classification depends on the nature and purpose of the financial assets and is determined at the time of initial recognition.

3. Summary of significant accounting policies (continued)

3.23 Financial assets

The effective interest method is a method of calculating the amortised cost of a financial asset and of allocating interest income over the relevant period. The effective interest rate is the rate that exactly discounts estimated future cash receipts through the expected life of the financial asset, or, where appropriate, a shorter period, to the net carrying amount on initial recognition.

The Group has classified the following financial assets as 'loans and receivables': cash and cash equivalents, trade and other receivables, due from related parties.

3.23.1 Bank balances and cash

Bank balances and cash include cash on hand and deposits held with banks (excluding deposits held under lien) with original maturities of three months or less.

3.23.2 Financial assets at FVTPL

Financial assets are classified as at FVTPL when the financial asset is either held for trading or it is designated as at FVTPL.

A financial asset is classified as held for trading if:

- it has been acquired principally for the purpose of selling it in the near term; or
- on initial recognition it is part of a portfolio of identified financial instruments that the Group manages together and has a recent actual pattern of short-term profit-taking; or
- it is a derivative that is not designated and effective as a hedging instrument.

A financial asset other than a financial asset held for trading may be designated as at FVTPL upon initial recognition if:

- such designation eliminates or significantly reduces a measurement or recognition inconsistency that would otherwise arise; or
- the financial asset forms part of a group of financial assets or financial liabilities or both, which is managed and its performance is evaluated on a fair value basis, in accordance with the Group's documented risk management or investment strategy, and information about the grouping is provided internally on that basis; or
- it forms part of a contract containing one or more embedded derivatives, and IAS 39 Financial Instruments: Recognition and Measurement permits the entire combined contract (asset or liability) to be designated as at FVTPL.

Financial assets at FVTPL are stated at fair value, with any gains or losses arising on remeasurement recognised in profit or loss. The net gain or loss recognised in profit or loss incorporates any dividend or interest earned on the financial asset and is included in the consolidated statement of income.

3. Summary of significant accounting policies (continued)

3.23 Financial assets (continued)

3.23.3 Available-for-sale financial assets (AFS financial assets)

Listed shares held by the Group that are traded in an active market are classified as being AFS and are stated at fair value. The Group also has other investments that are not traded in an active market but are also classified as AFS financial assets and stated at fair value because management considers that fair value can be reliably measured. Gains and losses arising from changes in fair value are recognised in other comprehensive income and accumulated in the cumulative change in fair values with the exception of impairment losses, which are recognised in profit or loss. Where the investment is disposed of or is determined to be impaired, the cumulative gain or loss previously accumulated in the cumulative change in fair values is reclassified to profit or loss.

Dividends on AFS equity instruments are recognised in profit or loss when the Group's right to receive the dividends is established.

The fair value of AFS monetary assets denominated in a foreign currency is determined in that foreign currency and translated at the spot rate at the reporting date. The change in fair value attributable to translation differences that result from a change in amortised cost of the asset is recognised in profit or loss, and other changes are recognised in other comprehensive income.

3.23.4 Loans and receivables

Loans and receivables are measured at amortised costs using the effective interest method, less any impairment. Interest income is recognised by applying the effective interest rate, except for short-term receivables when the recognition of interest would be immaterial.

3.23.5 Held-to-maturity investments

Held-to-maturity investments are non-derivative financial assets with fixed or determinable payments and fixed maturities that the Group's management has the positive intention and ability to hold to maturity. Held-to-maturity investments are recorded at amortised cost using the effective interest method less any impairment, with revenue recognised on an effective yield basis. Where the Group decides to sell other than an insignificant amount of held-to-maturity assets, the entire category is considered to be tainted and reclassified as available-for-sale.

3.23.6 Impairment of financial assets

Financial assets, other than those at fair value through profit or loss, are assessed for indicators of impairment at the end of each reporting period. Financial assets are considered to be impaired when there is objective evidence that, as a result of one or more events that occurred after the initial recognition of the financial asset, the estimated future cash flows of the investment have been affected.

For listed and unlisted AFS equity investments, a significant or prolonged decline in the fair value of the security below its cost is considered to be objective evidence of impairment.

Notes to the consolidated financial statements
for the year ended 31 December 2012 (continued)

3. Summary of significant accounting policies (continued)

3.23 Financial assets (continued)

3.23.6 Impairment of financial assets (continued)

For all other financial assets, objective evidence of impairment could include:

- significant financial difficulty of the issuer or counterparty; or
- breach of contract, such as a default or delinquency in interest or principal payments; or
- it becoming probable that the borrower will enter bankruptcy or financial re-organisation; or
- the disappearance of an active market for that financial asset because of financial difficulties.

For certain categories of financial assets, such as trade receivables, assets that are assessed not to be impaired individually are, in addition, assessed for impairment on a collective basis. Objective evidence of impairment for a portfolio of receivables could include the Group's past experience of collecting payments, an increase in the number of delayed payments in the portfolio past the average credit period, as well as observable changes in national or local economic conditions that correlate with default on receivables.

For financial assets carried at amortised cost, the amount of the impairment loss recognised is the difference between the asset's carrying amount and the present value of estimated future cash flows, discounted at the financial asset's original effective interest rate. For financial assets carried at cost, the amount of the impairment loss is measured as the difference between the asset's carrying amount and the present value of the estimated future cash flows discounted at the current market rate of return for a similar financial asset. Such impairment loss will not be reversed in subsequent periods.

The carrying amount of the financial asset is reduced by the impairment loss directly for all financial assets with the exception of trade receivables, where the carrying amount is reduced through the use of an allowance account. When a trade receivable is considered uncollectible, it is written off against the allowance account. Subsequent recoveries of amounts previously written off are credited against the allowance account. Changes in the carrying amount of the allowance account are recognised in statement of income.

When an AFS financial asset is considered to be impaired, cumulative gains or losses previously recognised in other comprehensive income are reclassified to statement of income in the period.

For financial assets measured at amortised cost, if, in a subsequent period, the amount of the impairment loss decreases and the decrease can be related objectively to an event occurring after the impairment was recognised, the previously recognised impairment loss is reversed through profit or loss to the extent that the carrying amount of the investment at the date the impairment is reversed does not exceed what the amortised cost would have been had the impairment not been recognised.

In respect of AFS equity securities, impairment losses previously recognised in profit or loss are not reversed through profit or loss. Any increase in fair value subsequent to an impairment loss is recognised in other comprehensive income.

Notes to the consolidated financial statements
for the year ended 31 December 2012 (continued)

3. Summary of significant accounting policies (continued)

3.23 Financial assets (continued)

3.23.7 Derecognition of financial assets

The Group derecognises a financial asset only when the contractual rights to the cash flows from the asset expire, or when it transfers the financial asset and substantially all the risks and rewards of ownership of the asset to another entity. If the Group neither transfers nor retains substantially all the risks and rewards of ownership and continues to control the transferred asset, the Group recognises its retained interest in the asset and an associated liability for amounts it may have to pay. If the Group retains substantially all the risks and rewards of ownership of a transferred financial asset, the Group continues to recognise the financial asset.

3.24 Financial liabilities and equity instruments issued by the group

3.24.1 Classification as debt and equity instruments

Debt and equity instruments are classified as either financial liabilities or as equity in accordance with the substance of the contractual arrangement.

3.25 Equity instruments

An equity instrument is any contract that evidences a residual interest in the assets of an entity after deducting all of its liabilities. Equity instruments issued by the Group are recorded at the proceeds received, net of direct issue costs.

3.26 Financial liabilities

The Group has classified the following financial liabilities as ‘other financial liabilities’: finance lease liabilities, bank borrowings, trade and other payables and due to related parties and are initially measured at fair value, net of transaction costs and are subsequently measured at amortised cost using the effective interest method, with interest expense recognised on an effective yield basis except for short term payable when the recognition of interest would be immaterial.

The effective interest method is a method of calculating the amortised cost of a financial liability and of allocating interest expense over the relevant period. The effective interest rate is the rate that exactly discounts estimated future cash payments through the expected life of the financial liability, or, where appropriate, a shorter period to the net carrying amount on initial recognition.

3.26.1 Derecognition of financial liabilities

The Group derecognises financial liabilities when, and only when, the Group’s obligations are discharged, cancelled or expired.

3.27 Dividend distribution

Dividend distribution to the Shareholders is recognised as a liability in the consolidated financial statements in the period in which the dividends are approved by the Shareholders.

4. Critical accounting judgments and key sources of estimation uncertainty

In the application of the Group's accounting policies, which are described in Note 3 to these consolidated financial statements, management is required to make judgements, estimates and assumptions about the carrying amounts of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised if the revision affects only that period or in the period of the revision and future periods if the revision affects both current and future periods.

The significant judgements and estimates made by management, that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year are described below:

4.1 Critical judgments in applying accounting policies

The following are the critical judgements, apart from those involving estimations (see 4.2), that the management have made in the process of applying the Group's accounting policies and that have the most significant effect on the amounts recognized in the consolidated financial statements.

4.1.1 Classification of investments

Management decides on acquisition of a financial asset whether it should be classified as FVTPL - held for trading, held to maturity investments, loans and receivables or AFS financial asset.

4.1.2 Valuation of unquoted investments

Valuation of unquoted investments is normally based on recent market transactions on an arm's length basis, fair value of another instrument that is substantially the same, expected cash flows discounted at current rates for similar instruments or other valuation models.

4.1.3 Impairment of financial assets

The Group determines whether AFS financial assets are impaired when there has been a significant or prolonged decline in their fair value below cost. This determination of what is significant or prolonged requires judgement. In making this judgement and to record whether an impairment occurred, the Group evaluates among other factors, the normal volatility in share price, the financial health of the investee, industry and sector performance, changes in technology and operational and financial cash flows.

4.1.4 Classification of properties

In the process of classifying properties, management has made various judgments. Judgment is needed to determine whether a property qualifies as an investment property, property, plant and equipment and/or property held for resale. The Group develops criteria so that it can exercise that judgment consistently in accordance with the definitions of investment property, property, plant and equipment and property held for resale. In making its judgment, management considered the detailed criteria and related guidance for the classification of properties as set out in IAS 2, IAS 16 and IAS 40, in particular, the intended usage of property as determined by the management. Development properties are grouped under current assets as intention of the management is to sell it within one year from the end of the reporting date.

Notes to the consolidated financial statements
for the year ended 31 December 2012 (continued)

4. Critical accounting judgments and key sources of estimation uncertainty (continued)

4.2 Key sources of estimation uncertainty

The following are the key assumptions concerning the future, and other key sources of estimation uncertainty at the reporting date, that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year.

4.2.1 Fair value of investment properties and investment properties under development

The best evidence of fair value is current prices in an active market for similar properties. In the absence of such information, the Group determined the amount within a range of reasonable fair value estimates. In making its judgment, the Group considered recent prices of similar properties in the same location and similar conditions, with adjustments to reflect any changes in the nature, location or economic conditions since the date of the transactions that occurred at those prices. Such estimation is based on certain assumptions, which are subject to uncertainty and might materially differ from the actual results.

The determination of the fair value of revenue-generating properties requires the use of estimates such as future cash flows from assets (such as leasing, tenants' profiles, future revenue streams, capital values of fixtures and fittings, and the overall repair and condition of the property) and discount rates applicable to those assets. In addition, development risks (such as construction and leasing risks) are also taken into consideration when determining the fair value of investment properties under development. These estimates are based on local market conditions existing at the end of the reporting period.

4.2.2 Useful lives of property, plant and equipment

Management reviews the residual values and estimated useful lives of property, plant and equipment at the end of each annual reporting period in accordance with IAS 16. Management determined that current year expectations do not differ from previous estimates based on its review.

4.2.3 Valuation of unquoted equity investments

Valuation of unquoted equity investments is normally based on recent market transactions on an arm's length basis, fair value of another instrument that is substantially the same, expected cash flows discounted at current rates for similar instruments or other valuation models. In the absence of an active market for these investments or any recent transactions that could provide evidence of the current fair value, these investments are carried at cost less recognised impairment losses, if any. Management believes that the carrying values of these unquoted equity investments are not materially different from their fair values.

4.2.4 Impairment of investments in joint ventures and associates

Management regularly reviews its investments in joint ventures and associates for indicators of impairment. This determination of whether investments in joint ventures and associates are impaired entails Management's evaluation of the specific investee's profitability, liquidity, solvency and ability to generate operating cash flows from the date of acquisition and until the foreseeable future. The difference between the estimated recoverable amount and the carrying value of investment is recognised as an expense in profit or loss. Management is satisfied that no impairment provision is necessary on its investments in joint ventures and associates.

Notes to the consolidated financial statements
for the year ended 31 December 2012 (continued)

4. Critical accounting judgments and key sources of estimation uncertainty (continued)

4.2 Key sources of estimation uncertainty (continued)

4.2.5 Impairment of trade and other receivables

An estimate of the collectible amount of trade and other receivables is made when collection of the full amount is no longer probable. This determination of whether the receivables are impaired entails Management's evaluation of the specific credit and liquidity position of the customers and related parties and their historical recovery rates, including discussion with legal department and review of current economic environment. Management is satisfied that no additional impairment is required on its trade and other receivables in excess of amount already provided.

4.2.6 Inventories

Inventories are stated at the lower of cost and net realisable value. Adjustments to reduce the cost of inventory to its realisable value, if required, are made at the product group level for estimated excess, obsolescence or impaired balances. Factors influencing these adjustments include changes in demand, product pricing, physical deterioration and quality issues.

4.2.7 The ultimate liability arising from claims made under insurance contracts

The estimation of ultimate liability arising from the claims made under insurance contracts is the Group's most critical accounting estimate. There are sources of uncertainty that need to be considered in the estimate of the liability that the Group will eventually pay for such claims. Estimates have to be made both for the expected ultimate cost of claims reported at the end of the reporting date and for the expected ultimate cost of claims incurred but not reported ('IBNR') at the end of reporting date. Liabilities for unpaid reported claims are estimated using the input of assessments for individual cases reported to the Group and management estimates based on past claims settlement trends for the claims incurred but not reported. At each reporting date, prior year claims estimates are reassessed for adequacy and changes are made to the provision.

4.2.8 Liability adequacy test

At each reporting date, liability adequacy tests are performed to ensure the adequacy of insurance contract liabilities. The Group makes use of the best estimates of future contractual cash flows and claims handling and administration expenses, as well as investment income from the assets backing such liabilities in evaluating the adequacy of the liability. Any deficiency is immediately charged to the consolidated statement of income.

4.2.9 Impairment of goodwill

Goodwill is tested annually for impairment and at other times when such indications exist. The impairment calculation requires the use of estimates. Management has performed impairment test during the year and based on the estimated profit and expansion plans of related entities, have concluded that expected future cash flows to arise from each subsidiaries will be adequate, accordingly no impairment is required.

Notes to the consolidated financial statements
for the year ended 31 December 2012 (continued)

4. Critical accounting judgments and key sources of estimation uncertainty (continued)

4.2 Key sources of estimation uncertainty (continued)

4.2.10 Impairment of trading properties and trading properties under development

The Group's management reviews the trading and trading properties under development to assess impairment, if there is an indication of impairment.

In determining whether impairment losses should be recognised in the consolidated statement of comprehensive income, the management assesses the current selling prices of the property units and the anticipated costs for completion of such property units for properties which remain unsold at the reporting date. If the current selling prices are lower than the anticipated costs to complete, an impairment provision is recognized for the identified loss event or condition to reduce the cost of trading properties and trading properties under development to its net realizable value.

For the year 2012 the Group has recognised AED 123.1 million (2011: AED 6.2 million) as write down of trading properties and trading properties under development to net realisable value.

Notes to the consolidated financial statements
for the year ended 31 December 2012 (continued)

5. Property, plant and equipment

	Land AED '000	Buildings, sheds and prefab houses AED '000	Plant and equipment AED '000	Motor vehicles, ships and trucks AED '000	Furniture and fixtures AED '000	Storage tanks AED '000	Other assets AED '000	Capital work-in-progress AED '000	Total AED '000
Cost									
At 31 December 2010	168,240	479,696	148,680	111,849	47,175	61,051	46,926	52,287	1,115,904
Additions during the year	-	15,909	18,402	5,350	6,676	4,781	1,393	716	53,227
Transfers	-	19,844	-	-	-	-	-	(19,844)	-
Disposals	-	(1,576)	(319)	(4,168)	(784)	-	(6,401)	-	(13,248)
At 31 December 2011	168,240	513,873	166,763	113,031	53,067	65,832	41,918	33,159	1,155,883
Additions during the year	90,000	7,802	11,792	8,066	7,037	-	675	25,010	150,382
Acquisition of a subsidiary	-	-	3,144	275	222	-	138	-	3,779
Eliminated on disposal of subsidiaries	-	(31,795)	(24,623)	(1,180)	(1,177)	-	(6,188)	(16,940)	(81,903)
Disposals	(86,058)	(2,565)	(6,171)	(11,941)	(349)	-	(1,991)	-	(109,075)
At 31 December 2012	**172,182**	**487,315**	**150,905**	**108,251**	**58,800**	**65,832**	**34,552**	**41,229**	**1,119,066**

5. Property, plant and equipment (continued)

	Land AED '000	Buildings, sheds and prefab houses AED '000	Plant and equipment AED '000	Motor vehicles, ships and trucks AED '000	Furniture and fixtures AED '000	Storage tanks AED '000	Other assets AED '000	Capital work-in-progress AED '000	Total AED '000
Accumulated depreciation									
At 31 December 2010	-	45,262	45,990	53,381	18,476	7,069	9,893	-	180,071
Charge for the year	-	23,224	17,216	13,510	7,200	4,826	1,616	-	67,592
Eliminated on disposals	-	(180)	(225)	(2,648)	(580)	-	(27)	-	(3,660)
At 31 December 2011	-	68,306	62,981	64,243	25,096	11,895	11,482	-	244,003
Charge for the year	-	22,037	13,125	11,668	11,241	3,428	1,978	-	63,477
Acquisition of a subsidiary	-	-	2,506	174	189	-	196	-	3,065
Eliminated on disposal of subsidiaries (Note 28)	-	(3,227)	(4,407)	(727)	(882)	-	(3,654)	-	(12,897)
Eliminated on disposals	-	(13)	(4,121)	(8,787)	(97)	-	(605)	-	(13,623)
At 31 December 2012	**-**	**87,103**	**70,084**	**66,571**	**35,547**	**15,323**	**9,397**	**-**	**284,025**
Carrying amount									
At 31 December 2012	**172,182**	**400,212**	**80,821**	**41,680**	**23,253**	**50,509**	**25,155**	**41,229**	**835,041**
At 31 December 2011	168,240	445,567	103,782	48,788	27,971	53,937	30,436	33,159	911,880

Properties under construction represent expenditure incurred on buildings and plant equipment.

Land represents plots of land in the Emirates of Sharjah and Dubai used by the Group.

The plots of land for AED 340,045 thousand (2011: AED 128,053 thousand) are mortgaged to local banks against credit facilities granted to the Group (Note 20).

Notes to the consolidated financial statements
for the year ended 31 December 2012 (continued)

6. Investment properties

	Land AED '000	Buildings AED '000	Total AED '000
Fair value at 31 December 2010	645,334	1,127,482	1,772,816
Transferred from development properties (Note 11)	667,174	25,237	692,411
Purchases during the year	13,826	31,166	44,992
Sales during the year	(7,195)	(115,666)	(122,861)
Decrease in fair value	(169,569)	(23,530)	(193,099)
Fair value at 31 December 2011	1,149,570	1,044,689	2,194,259
Transfers	(51,100)	51,100	-
Purchases during the year	11,638	2,453	14,091
Sales during the year	(23,683)	(34,103)	(57,786)
Decrease in fair value	(51,509)	(16,464)	(67,973)
Fair value at 31 December 2012	**1,034,916**	**1,047,675**	**2,082,591**

Investment properties by geographical location

	2012 **AED '000**	2011 AED '000
In U.A.E.	**1,999,380**	2,104,439
In other countries	**83,211**	89,820
	2,082,591	2,194,259

Investment properties have been valued as of 31 December 2012 by an independent valuer. The Board of Directors have adopted the above valuation report of the independent valuer and accordingly, a decrease in fair value of AED 67,973 thousand (2011: decrease in fair value AED 193,099 thousand) was recognised in profit or loss.

Investment properties amounting to AED 400,484 thousand (2011: AED 406,084 thousand) are registered in the name of related parties in trust and for the benefit of the Group. Investment properties amounting to AED 1,130,945 thousand (2011: AED 954,700 thousand) are mortgaged to banks towards credit facilities granted to the Group (Note 20).

Notes to the consolidated financial statements
for the year ended 31 December 2012 (continued)

7. Goodwill

	2012 AED '000	2011 AED '000
Goodwill on acquisition of:		
Dubai Al Ahlia Quick Transport L.L.C.	**4,000**	4,000
Acorn Industries co. L.L.C.	**7,500**	7,500
Middle East world factories Equipment L.L.C.	**500**	500
Amalia Perfumes Trading and Manufacturing Co. L.L.C. (Note 28)	**-**	2,504
Lloyds Engineering Company L.L.C.	**1,364**	1,364
Quality International Company L.L.C.	**20,856**	20,856
	34,220	36,724

The consolidated financial statements include the results of all acquired companies from the date of acquisition.

The Board of Directors have subjected the goodwill for an impairment test and have concluded that no impairment charge to be considered for the year 2012.

8. Investments in associates

	2012 AED '000	2011 AED '000
At equity method	**114,542**	185,676
At cost (entities in start-up stage)	**44,411**	56,861
	158,953	242,537

Movements in investments were as follows:

	2012 AED '000	2011 AED '000
Balance at the beginning of the year	**242,537**	337,544
Additions during the year	**6,089**	19,911
Disposals during the year	**(17,498)**	(77,832)
Transferred to available-for-sale investments (Note 9)	**(5,000)**	(676)
Transfer to held for trading investments (Note 9)	**(47,467)**	-
Interest waived by shareholders	**(14,989)**	-
Share of associates' cumulative change in fair value	**(662)**	(1,010)
Share of loss for the year	**(4,057)**	(35,400)
Balance at the end of the year	**158,953**	242,537

Notes to the consolidated financial statements for the year ended 31 December 2012 (continued)

8. Investments in associates (continued)

The details of these associates are as follows:

Name of the associate	Place of incorporation	Ownership (%)	2012 AED '000	2011 AED '000
Arab Real Estate Development P.S.C. (Arab Corp)	Jordan	30.81	**42,501**	46,043
Ghadeh General Trading & Contracting Co. L.L.C. (Khalid Mustafa Karam Sons & Partners)	Kuwait	38	**28,025**	28,389
Oil Laboratories & Marine Surveyors Co. Ltd.	U.A.E.	25	**-**	1,034
Al Sagr Company for Co-operative Insurance (SCCI)	K.S.A.	26	**-**	64,954
Awtad Co. PJSC	U.A.E.	25	**36,841**	37,158
Gulf Baader Capital Market L.L.C.	U.A.E.	25	**5,612**	5,612
The Archade Land Development Co. L.L.C.	U.A.E.	50	**42,550**	50,000
Horizon Metallic Industries L.L.C.	U.A.E.	49	**1,563**	2,486
Other associates	-	-	**1,861**	6,861
			158,953	242,537

Investment in associates includes payments made against the share capital of the companies under formation.

Summarised financial information in respect of the Group's associates which are accounted by equity method is set out below:

	2012 AED '000	2011 AED '000
Total assets	**786,777**	1,386,406
Total liabilities	**(474,946)**	(793,232)
Net assets	**311,831**	593,174
Groups share of associates' net assets	**98,069**	169,203
Goodwill arising on acquisition	**16,473**	16,473
	114,542	185,676

Notes to the consolidated financial statements
for the year ended 31 December 2012 (continued)

8. Investments in associates (continued)

	2012 AED '000	2011 AED '000
Revenue	**36,941**	394,425
Loss for the year	**(39,329)**	(144,593)
Group's share of associates' loss for the year	**(4,057)**	(35,400)

9. Investments

Held-to-maturity investments

	2012 AED '000	2011 AED '000
Balance at the beginning of the year	**6,800**	7,216
Impairment loss	**-**	(416)
Balance at the end of the year	**6,800**	6,800

Available-for-sale investments

	2012 AED '000	2011 AED '000
Fair value at the beginning of the year	**326,555**	418,901
Purchased during the year	**4,412**	15,931
Sold during the year	**(28,627)**	(36,271)
Transferred from associates (Note 8)	**5,000**	676
Impairment loss	**-**	(18,654)
Decrease in fair value	**(111,907)**	(54,028)
Fair value at the end of the year	**195,433**	326,555

Notes to the consolidated financial statements
for the year ended 31 December 2012 (continued)

9. Investments (continued)

Held for trading investments

	2012 AED '000	2011 AED '000
Fair value at the beginning of the year	**425,678**	558,036
Purchased during the year	**6,269**	248
Sold during the year	**(13,177)**	(28,024)
Transfer from an associate	**47,467**	-
Decrease in fair value	**(10,015)**	(104,582)
Fair value at the end of the year	**456,222**	425,678

Geographical distributions of investments:

	2012 AED '000	2011 AED '000
In U.A.E.	**625,489**	720,800
In other countries	**32,966**	38,233
	658,455	759,033

Held for trading investments and available-for-sale investments include investments of AED 320,835 thousand (2011: AED 393,114 thousand) pledged to local banks (Note 20) and investments of AED 13,296 thousand (2011: AED 18,698 thousand) registered in the name of related parties in trust and for the benefit of the Group.

10. Notes receivables – post dated cheques

Notes receivable comprise post dated cheques received from the buyers of development properties. Based on the prevailing market situation, the management has performed an impairment test for the future collectability of these notes receivable and accordingly has concluded that no impairment is required and these cheques will be realized in the normal course of business.

Notes to the consolidated financial statements
for the year ended 31 December 2012 (continued)

11. Development properties

	2012 AED '000	2011 AED '000
Balance at the beginning of the year	**992,034**	1,346,401
Transferred to investment properties (Note 6)	**-**	(692,411)
Transferred from trade and other receivables*	**30,206**	332,613
Addition during the year	**6,177**	13,557
Sales during the year	**(199,142)**	(1,947)
Write down to net realisable value	**(123,189)**	(6,179)
Balance at the end of the year	**706,086**	992,034

During the year, based on an independent valuation of net realisable value of development properties, an amount of AED 123,189 thousand (2011: AED 6,179 thousand) was considered as charge to profit or loss on account of write down to realisable value.

*The Parent Company has considered the option of repossession certain properties due to non fulfilment of contractual obligations by the buyers. These repossessed properties included in the development properties at the net realisable value estimated by the management.

12. Inventories

	2012 AED '000	2011 AED '000
Raw materials	**76,201**	105,751
Work-in-progress	**101,209**	51,651
Finished products	**56,863**	45,324
	234,273	202,726
Allowance for slow moving inventories	**(2,979)**	(2,898)
	231,294	199,828
Stores and spares	**1,947**	1,212
Goods in transit	**-**	757
	233,241	201,797

Notes to the consolidated financial statements
for the year ended 31 December 2012 (continued)

12. Inventories (continued)

Movements in the allowance for slow moving inventories are as follows:

	2012 AED '000	2011 AED '000
Balance at the beginning of the year	**2,898**	1,330
Allowance made during the year	**216**	1,568
Allowance reversed during the year	**(135)**	-
Balance at the end of the year	**2,979**	2,898

13. Related party transactions

At the reporting date, amounts due from/to related parties were as follows:

	2012 AED '000	2011 AED '000
Due from related parties		
Associates	**138,564**	183,599
Other related parties	**48,086**	49,197
	186,650	232,796
Due to related parties		
Associates	**18,785**	16,091
Holding Company of the Parent	**-**	79,819
Other related parties	**252,310**	163,174
	271,095	259,084

The amounts outstanding are unsecured and will be settled in cash. No guarantees have been given or received. No expense has been recognised in the year for bad or doubtful debts in respect of the amounts owned by related parties.

Notes to the consolidated financial statements
for the year ended 31 December 2012 (continued)

13. Related party transactions (continued)

Transactions:

During the year, the Group entered into the following transactions with related parties who are not members of the Group:

	2012 AED '000	2011 AED '000
Purchase of development properties	**11,851**	2,996
Sale of goods and services	**9,771**	31,650
Expenses	**8,525**	12,806

Compensation of directors/key management personnel:

	2012 AED '000	2011 AED '000
Key management salaries and benefits	**9,420**	9,005

14. Trade and other receivables

	2012 AED '000	2011 AED '000
Trade receivables	**893,595**	877,469
Allowance for doubtful debts	**(187,806)**	(186,722)
	705,789	690,747
Notes receivable – post dated cheques	**55,888**	33,931
Prepayment and other receivables	**155,142**	158,595
	916,819	883,273

Movement in the allowance for doubtful debts are as follows:

	2012 AED '000	2011 AED '000
Balance at the beginning of the year	**186,722**	121,816
Allowances made	**51,031**	396,907
Amounts written off as uncollectable	**(49,947)**	(332,001)
Balance at the end of the year	**187,806**	186,722

The Board of Directors have performed the impairment test on the trade and other receivables and have concluded that the allowance maintained for doubtful debts as of 31 December 2012 is adequate.

Notes to the consolidated financial statements
for the year ended 31 December 2012 (continued)

15. Bank balances and cash

	2012 **AED '000**	2011 AED '000
Cash on hand	**3,946**	2,182
Bank balances:		
Current accounts	**55,601**	44,334
Deposit accounts	**309,121**	313,354
	364,722	357,688
	368,668	359,870
Bank balances:		
In U.A.E.	**364,350**	357,030
In other countries	**372**	658
	364,722	357,688

Deposits include fixed deposits of AED 180,000 thousand (2011: AED 180,000 thousand) held under lien (see Note 20) with a local bank against facilities granted to the Group and also include a fixed deposit amounting to AED 10,000 thousand (2011: AED 10,000 thousand) hypothecated to the order of the Insurance Authority of U.A.E.

16. Share capital

	2012 **AED '000**	2011 AED '000
Issued and fully paid:		
1,791 million ordinary shares of AED 1 each	**1,791,333**	1,791,333

Notes to the consolidated financial statements
for the year ended 31 December 2012 (continued)

17. Reserves

	Statutory reserve AED '000	Additional reserve AED '000	Land revaluation reserve AED '000	Total AED '000
At 31 December 2010	450,298	264,190	119,005	833,493
Transfer to accumulated losses	-	(264,190)	-	(264,190)
At 31 December 2011	450,298	-	119,005	569,303
Transfer to accumulated losses	(450,298)	-	(81,258)	(531,556)
At 31 December 2012	**-**	**-**	**37,747**	**37,747**

Statutory reserve

In accordance with United Arab Emirates Federal Commercial Companies Law No. 8 of 1984, as amended, the Parent Company is required to establish a statutory reserve by appropriation of 10% of profit for each year until the reserve equals 50% of the paid up share capital. This reserve is not available for distribution except as stipulated by the Law.

At the Annual General Meeting held on 24 April 2012, the Shareholders approved the transfer of the balance in statutory reserve as at 31 December 2011 of AED 450,298 thousand to accumulated losses.

Additional reserve

The Parent Company's Articles of Association require that 10% of the annual net profit be appropriated to an additional reserve until a decision by the Ordinary General Assembly Meeting on the strength of proposal by the Board of Directors or if such reserve equals 50% of paid-up share capital of the Parent Company.

At the Annual General Meeting held on 26 April 2011, the Shareholders approved the transfer of the balance in additional reserve as at 31 December 2010 of AED 264,190 thousand to accumulated losses.

Land revaluation reserve

Land revaluation reserve related to disposal of a plot of land has been transferred to accumulated losses.

18. Provision for employees' end of service indemnity

Movement in the net liability were as follows:

	2012 AED '000	2011 AED '000
Balance at the beginning of the year	**32,741**	29,254
Eliminated on disposals of subsidiaries (Note 28)	**(102)**	-
Acquisition of a subsidiary	**184**	-
Charge for the year	**4,901**	6,923
Amounts paid	**(4,092)**	(3,436)
Balance at the end of the year	**33,632**	32,741

Notes to the consolidated financial statements
for the year ended 31 December 2012 (continued)

19. Finance lease

The Group has entered into a leasing arrangement with a leasing company registered in the United Arab Emirates to finance the purchase of a vessel and certain plant equipments. The term of the lease is 10 years and payments due under leasing arrangement are as follows:

	Minimum lease payment		**Present value of minimum lease payment**	
	2012	2011	**2012**	2011
	AED '000	AED '000	**AED '000**	AED '000
Not later than one year	**18,539**	28,811	**17,243**	22,412
Later than one year but not later than five years	**39,355**	54,984	**32,296**	45,063
Later than five years	**14,115**	17,185	**15,459**	16,164
	72,009	100,980	**64,998**	83,639
Less: Future finance costs	**(7,011)**	(17,341)	-	-
Present value of minimum lease payments	**64,998**	83,639	**64,998**	83,639

Included in the consolidated financial statements as:

	2012	2011
	AED '000	AED'000
Current portion of finance lease liability	**17,243**	22,412
Non-current portion of finance lease liability	**47,755**	61,227
	64,998	83,639

The finance charges are calculated based on 3 months EIBOR plus 3.5% margin.

Notes to the consolidated financial statements
for the year ended 31 December 2012 (continued)

20. Bank borrowings

	2012 AED '000	2011 AED '000
Short term bank borrowings		
Bank overdrafts	**268,519**	1,009,542
Trust receipts	**156,015**	155,567
Bills discounted and acceptances	**20,006**	50,072
	444,540	1,215,181
Term loans	**2,963,115**	2,239,018
Term loans are repayable as follows		
On demand or within one year	**270,224**	1,543,980
In the second year	**171,653**	53,915
In the third to fifth years inclusive	**1,824,889**	252,123
After five years	**696,349**	389,000
	2,963,115	2,239,018
Less : Amount due for settlement within 12 months (shown under current liabilities)	**(270,224)**	(1,543,980)
Amount due for settlement after 12 months (shown under non-current liabilities)	**2,692,891**	695,038

Term loan facilities bear interest at EIBOR and LIBOR plus applicable margins from 0.5% to 4.5% other than the restructured term loans.

The interest rates on the short term bank borrowings are subject to review on an annual basis.

Short term bank borrowings are secured by the followings:

- Pledge on fixed deposits.
- Promissory note in favour of the banks.
- Assignment of insurance policies in favour of the banks.
- Hypothecation over goods financed by trust receipts.
- Pledge of investment in securities and investment in subsidiaries.

Notes to the consolidated financial statements for the year ended 31 December 2012 (continued)

20. Bank borrowings (continued)

Term loans are secured by the followings:

Loan facilities relating to buildings construction are secured by mortgage of properties and constructions financed by these loans. Banks providing these facilities are the first beneficiary from the properties and construction. In addition, insurance policies are endorsed in favour of these banks, reputation of the Group and irrevocable bank guarantee from other bank.

On 2 July 2012, the Parent Company concluded the restructuring agreement with a group of banks covering almost its entire debt outstanding. The amended terms for the facilities provided to the Parent Company was granted on security over the Parent Company's properties amounting to AED 919 million based on the initial valuation in the restructuring agreement.

According to the restructuring agreement, the total borrowing of the Parent Company amounting to AED 2.8 billion will be repaid as follows:

Year	Cumulative repayment of total borrowings	Cumulative repayment Amount (in AED)
31 December 2012	2.5%	69,458,664
31 December 2013	7.5%	208,375,993
31 December 2014	12.5%	347,293,321
31 December 2015	22.5%	625,127,978
31 December 2016	50.0%	1,389,173,285
31 December 2017	75.0%	2,083,759,927
31 December 2018	100.0%	2,778,346,569

The Parent Company has repaid AED 69,458,664 on 31 December 2012 as part of restructuring agreement.

The Parent Company shall pay interest in respect of each term facility on the last day of each interest period at the rate which is an aggregate of applicable margin and EIBOR for term facilities denominated in Dirhams and LIBOR for term facilities denominated in Dollars. Margin in relation to each of the following calendar years are as follows:

Year (both inclusive)	Margin Rate (per annum)
2011 to 2014	2.00%
2015 to 2016	2.75%
2017 to 2018	3.50%

Commencing from 2 July 2012, the Parent Company is required to maintain a minimum Asset Cover Ratio of 1.2:1 and is also subject to the general covenants in accordance with the restructuring agreement.

Notes to the consolidated financial statements
for the year ended 31 December 2012 (continued)

21. Trade and other payables

	2012 AED '000	2011 AED '000
Current portion		
Trade accounts payable	**537,274**	668,634
Due to non-controlling interests	**61,454**	98,157
Post dated cheques issued	**51,809**	93,477
Accrued expenses	**38,382**	131,116
Provisions and other payables	**117,390**	82,753
Retentions payable	**29,532**	42,245
	835,841	1,116,382
Non-current portion		
Notes payable	**257,040**	257,040

Notes payable represents capital protected notes bearing interest rates of LIBOR +0.25% and secured by investment in quoted securities of the Group.

22. Advance received from customers

Advance received from customers includes AED 187,218 thousand (2011: AED 96,441 thousand) advance received by Parent Company against booking of apartments to be handed over at later dates.

23. Revenue

	2012 AED '000	2011 AED '000
Manufacturing income	**1,085,128**	1,173,372
Sale of development properties and investment properties	**263,103**	104,180
Sale of investments in securities	**43,130**	59,744
Insurance income	**290,335**	283,845
Trading income	**95,059**	154,043
Rental income	**45,533**	46,410
Dividend income	**12,718**	16,952
Interest on fixed deposits	**8,380**	11,088
Service income	**139,842**	133,661
	1,983,228	1,983,295

Notes to the consolidated financial statements
for the year ended 31 December 2012 (continued)

24. Cost of revenue

	2012 AED '000	2011 AED '000
Cost of goods manufactured and sold	**919,986**	1,052,106
Cost of development properties and investment properties sold	**256,928**	124,808
Cost of investments in securities sold	**63,809**	78,332
Cost of insurance	**263,170**	268,166
Cost of trading	**54,321**	99,471
Cost of services	**79,343**	66,821
	1,637,557	1,689,704

25. General and administrative expenses

	2012 AED '000	2011 AED '000
Staff costs	**101,185**	91,977
Allowance for slow moving inventories	**216**	1,568
Maintenance and depreciation of property, plant and equipment	**60,675**	66,351
Miscellaneous expenses	**122,686**	124,425
	284,762	284,321

26. Basic loss per share

	2012	2011
Loss for the year attributable to Owners of the parent (in AED '000)	**(327,680)**	(1,078,078)
Number of shares (in thousands)	**1,791,333**	1,791,333
Basic loss per share (in AED)	**(0.18)**	(0.60)

Notes to the consolidated financial statements
for the year ended 31 December 2012 (continued)

27. Cash and cash equivalents

	2012 AED '000	2011 AED '000
Bank balances and cash (Note 15)	**368,668**	359,870
Fixed deposits under lien/deposits with maturity over three months	**(303,318)**	(283,907)
	65,350	75,963

28. Disposal of subsidiaries

On 1 October 2012, the Group disposed of two 50% and 51% owned subsidiaries which carried out perfume trading and manufacturing in aluminium operations.

Consideration received

	2012 AED '000
Consideration received	**22,618**

Notes to the consolidated financial statements
for the year ended 31 December 2012 (continued)

28. Disposal of subsidiaries (continued)

Analysis of assets and liabilities on which control was lost

	2012
	AED '000
Non-current assets	
Property, plant and equipment (Net)	69,006
Current assets	
Inventories	9,482
Due from related parties	7,207
Trade and other receivables	4,858
Bank balances and cash	252
Non-current liabilities	
Provision for employees' end of service indemnity	(102)
Current liabilities	
Due to related parties	(15,751)
Trade and other payables	(47,356)
Bank borrowings	(18,042)
Net assets disposed off	9,554
Less: Non-controlling interest	(4,501)
Net assets disposed off – Group's share	5,053
Gain on disposal of subsidiaries	
Consideration received	22,618
Less: Group's share	(5,053)
Less: Goodwill written off on disposal	(2,504)
Net gain on disposal of subsidiaries	15,061

Notes to the consolidated financial statements
for the year ended 31 December 2012 (continued)

29. Joint ventures

The Group has interest in the following joint ventures:

Name of joint venture	Place of incorporation and operation	Proportion of ownership interest	Principal activity
Carbon Energy Inc.	Panama	50%	Shipping
Mercantile Shipping	Panama	50%	Shipping

The following amounts are included in the Group's consolidated financial statements as a result of the proportionate consolidation of the above joint ventures:

	2012 AED '000	2011 AED '000
Current assets	**5,382**	5,099
Non-current assets	**13,243**	14,902
Current liabilities	**11,630**	10,946
Non-current liabilities	**9,219**	10,923
Income	**9,792**	6,833
Expenses	**10,148**	13,553

30. Operating lease commitments

At the end of reporting date, the minimum lease commitments of the Group were as follows:

	2012 AED '000	2011 AED '000
Within one year	**400**	746
In second to fifth years	**2,000**	2,984
After five years	**-**	6,168
	2,400	9,898

Notes to the consolidated financial statements for the year ended 31 December 2012 (continued)

31. Commitments and contingent liabilities

Contingent liabilities and commitments as of the end of reporting date are as follows:

	2012 AED '000	2011 AED '000
Building construction contracts	**42,926**	40,445
Letters of credit	**10,458**	25,810
Letters of guarantee	**48,407**	60,689
Investment purchase contracts	**11,646**	11,646

Notes to the consolidated financial statements
for the year ended 31 December 2012 (continued)

32. Segment information

	Manufacturing		Investments		Services and others		Total	
	2012	2011	**2012**	2011	**2012**	2011	**2012**	2011
	AED '000	AED '000	**AED '000**	AED '000	**AED '000**	AED '000	**AED '000**	AED '000
Income								
Total income	**1,085,128**	1,173,372	**372,864**	238,374	**525,236**	571,549	**1,983,228**	1,983,295
Result								
Segment result	**165,142**	121,266	**(133,516)**	(665,360)	**128,402**	137,091	**160,028**	(407,003)
Unallocated general expenses	**-**	-	**-**	-	**-**	-	**(518,488)**	(704,644)
Other income	**25,629**	5,664	**44,504**	5,064	**(3,461)**	22,848	**66,672**	33,576
Loss for the year							**(291,788)**	(1,078,071)
Pertaining to non-controlling interests							**(35,892)**	(7)
Loss for the year – parent							**(327,680)**	(1,078,078)

Notes to the consolidated financial statements
for the year ended 31 December 2012 (continued)

32. Segment information (continued)

	Manufacturing		Investments		Services and others		Total	
	2012	2011	**2012**	2011	**2012**	2011	**2012**	2011
	AED '000	AED '000	**AED '000**	AED '000	**AED '000**	AED '000	**AED '000**	AED '000
Other information:								
Segment assets	**216,015**	361,203	**4,302,445**	4,724,083	**690,376**	605,388	**5,208,836**	5,690,674
Unallocated corporate assets	**-**	-	-	-	**-**	-	**1,390,359**	1,504,546
Consolidated total assets							**6,599,195**	7,195,220
Segment liabilities	**403,543**	525,481	**3,566,121**	3,612,060	**668,387**	675,168	**4,638,051**	4,812,709
Unallocated corporate liabilities	**-**	-	**-**	-	**-**	-	**715,635**	744,462
Total segment liabilities							**5,353,686**	5,557,171
Capital expenditure	**13,410**	12,877	**3,941**	2,676	**43,031**	37,674	**60,382**	53,227
Depreciation	**14,261**	17,019	**21,912**	18,398	**27,304**	32,175	**63,477**	67,592

Notes to the consolidated financial statements
for the year ended 31 December 2012 (continued)

33. Capital risk management

The Group manages its capital to ensure that the Group will be able to continue as a going concern while maximising the return to stakeholders. The Group's overall strategy remains unchanged from 2011.

The capital structure of the Group consists of bank borrowings, finance lease liabilities, bank balances and cash and equity, comprising issued capital, reserves (other than land revaluation and cumulative change in fair value) and accumulated losses.

Gearing ratio

The Group reviews the capital structure on a semi-annual basis. As part of this review, the Group considers the cost of capital and the risks associated with capital.

The gearing ratio at the year end was as follows:

	2012 **AED '000**	2011 AED '000
Debt	**3,472,653**	3,537,838
Cash and cash equivalents (Note 27)	**(65,350)**	(75,963)
Net debt	**3,407,303**	3,461,875
Equity	**1,359,465**	1,580,946
Net debt to equity ratio (times)	**2.51**	2.19

Notes to the consolidated financial statements
for the year ended 31 December 2012 (continued)

34. Financial instruments

34.1 Significant accounting policies

Details of the significant accounting policies and methods adopted, including the criteria for recognition, the basis of measurement and the basis on which income and expenses are recognised, in respect of each class of financial asset, financial liability and equity instrument are disclosed in Note 3 to the consolidated financial statements.

34.2 Categories of financial instruments

Assets	Loans and receivables AED'000	Held-to-maturity AED'000	Held for trading AED'000	Available-for-sale AED'000	Non-financial instruments AED'000	Total AED'000
31 December 2012						
Property, plant and equipment	-	-	-	-	835,041	835,041
Investment properties	-	-	-	-	2,082,591	2,082,591
Goodwill	-	-	-	-	34,220	34,220
Investments in associates	-	-	-	-	158,953	158,953
Held-to-maturity investments	-	6,800	-	-	-	6,800
Available-for-sale investments	-	-	-	195,433	-	195,433
Development properties	-	-	-	-	706,086	706,086
Inventories	-	-	-	-	233,241	233,241
Due from related parties	186,650	-	-	-	-	186,650
Reinsurance contract assets	-	-	-	-	112,575	112,575
Trade and other receivables	1,139,322	-	-	-	83,393	1,222,715
Held for trading investments	-	-	456,222	-	-	456,222
Bank balance and cash	368,668	-	-	-	-	368,668
Total assets	**1,694,640**	**6,800**	**456,222**	**195,433**	**4,246,100**	**6,599,195**

Notes to the consolidated financial statements
for the year ended 31 December 2012 (continued)

34. Financial instruments (continued)

34.2 Categories of financial instruments (continued)

Assets	Loans and receivables	Held-to-maturity	Held for trading	Available-for-sale	Non-financial instruments	Total
	AED'000	AED'000	AED'000	AED'000	AED'000	AED'000
31 December 2011						
Property, plant and equipment	-	-	-	-	911,880	911,880
Investment properties	-	-	-	-	2,194,259	2,194,259
Goodwill	-	-	-	-	36,724	36,724
Investments in associates	-	-	-	-	242,537	242,537
Held-to-maturity investments	-	6,800	-	-	-	6,800
Available-for-sale investments	-	-	-	326,555	-	326,555
Development properties	-	-	-	-	992,034	992,034
Inventories	-	-	-	-	201,797	201,797
Due from related parties	232,796	-	-	-	-	232,796
Reinsurance contract assets	-	-	-	-	107,355	107,355
Trade and other receivables	1,077,034	-	-	-	79,901	1,156,935
Held for trading investments	-	-	425,678	-	-	425,678
Bank balance and cash	359,870	-	-	-	-	359,870
Total assets	1,669,700	6,800	425,678	326,555	4,766,487	7,195,220

Notes to the consolidated financial statements
for the year ended 31 December 2012 (continued)

34. Financial instruments (continued)

34.2 Categories of financial instruments (continued)

Liabilities and equity **31 December 2012**	**Financial instruments** **AED '000**	**Non-financial instruments** **AED '000**	**Total** **AED '000**
Equity	-	1,245,509	1,245,509
Provision for employees' end of service indemnity	-	33,632	33,632
Due to related parties	271,095	-	271,095
Insurance contract liability	-	247,322	247,322
Advance received from customers	-	236,103	236,103
Trade and other payables	1,092,881	-	1,092,881
Finance lease	64,998	-	64,998
Bank borrowings	3,407,655	-	3,407,655
Total liabilities and equity	**4,836,629**	**1,762,566**	**6,599,195**

Liabilities and equity 31 December 2011	Financial instruments AED '000	Non-financial instruments AED '000	Total AED '000
Equity	-	1,638,049	1,638,049
Provision for employees' end of service indemnity	-	32,741	32,741
Due to related parties	261,573	-	261,573
Insurance contract liability	-	236,384	236,384
Advance received from customers	-	115,213	115,213
Trade and other payables	1,346,267	27,155	1,373,422
Finance lease	83,639	-	83,639
Bank borrowings	3,454,199	-	3,454,199
Total liabilities and equity	5,145,678	2,049,542	7,195,220

The directors consider that the carrying amounts of the financial assets and financial liabilities recorded in the consolidated financial statements approximate their fair values.

The following table provides an analysis of financial instruments that are measured subsequent to initial recognition at fair value, grouped into Levels 1 to 3 based on the degree to which the fair value is observable.

- Level 1 fair value measurements are those derived from quoted prices (unadjusted) in active markets for identical assets or liabilities.
- Level 2 fair value measurements are those derived from inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly (i.e. as prices) or indirectly (i.e. derived from prices).
- Level 3 fair value measurements are those derived from valuation techniques that include inputs for the asset or liability that are not based on observable market data (unobservable inputs).

Notes to the consolidated financial statements
for the year ended 31 December 2012 (continued)

34. Financial instruments (continued)

34.2 Categories of financial instruments (continued)

31 December 2012

	Level 1 AED '000	Level 2 AED '000	Level 3 AED '000	Total AED '000
Financial assets at FVTPL				
Assets held for trading	326,676	129,546	-	456,222
Available-for-sale financial assets				
Quoted equities	189,036	-	-	189,036
Unquoted equities	-	6,397	-	6,397
	515,712	**135,943**	**-**	**651,655**

31 December 2011

	Level 1 AED '000	Level 2 AED '000	Level 3 AED '000	Total AED '000
Financial assets at FVTPL				
Assets held for trading	285,393	140,285	-	425,678
Available-for-sale financial assets				
Quoted equities	323,141	-	-	323,141
Unquoted equities	-	3,414	-	3,414
	608,534	**143,699**	**-**	**752,233**

There were no transfers between each of level during the year. There are no financial liabilities which should be measured at fair value and accordingly no disclosure is made in the above table.

There are no movement in the fair value of financial assets categorised under level 3 from 2011, accordingly, no reconciliation has been provided.

34.3 Interest rate risk management

The Group's exposure to interest rate risk relates to its bank deposits and bank borrowings.

At 31 December 2012, bank deposits carried interest rates ranging from 3% to 4.5% per annum (2011: 3% to 4.5% per annum). The interest rates on bank borrowings are linked to EIBOR for some facilities and LIBOR for other facilities plus applicable margin from 0.5% to 4.5 %.

34. Financial instruments (continued)

34.4 Financial risk management objectives

The management of the Group monitors and manages the financial risks relating to the operations of the Group through internal risk reports which analyse exposures by degree and magnitude of risks. These risks include market risk (including currency risk, fair value interest rate risk and price risk), credit risk and liquidity risk.

34.4.1 Market risk

The Group's activities expose it primarily to the financial risks of changes in foreign currency exchange rates and interest rates.

Market risk exposures are measured using sensitivity analysis.

There has been no change to the Group's exposure to market risks or the manner in which it manages and measures the risk.

34.4.2 Equity price risk

The Group is exposed to equity price risks arising from equity investments.

34.4.2.1 Equity price sensitivity analysis

The sensitivity analysis below has been determined based on the exposure to equity price risks at the reporting date.

If equity prices had been 10% higher/lower, equity reserves would increase/decrease by AED 20 million (2011: AED 33 million) for the Group as a result of the changes in fair value of available-for-sale investments.

For the held for trading investments if the prices had been 10% higher/ lower, the profit of the Group would increase/decrease by AED 46 million (2011: AED 43 million).

34.4.3 Foreign currency risk management

There are no significant exchange rate risks as substantially financial assets and financial liabilities are denominated in Arab Emirates Dirhams or US Dollars to which the Dirham is fixed.

34.4.4 Credit risk management

The Group's principal financial assets are banks' current and deposit accounts and trade and other receivables.

The Group's credit risk is primarily attributable to its trade receivables. The amounts presented in the statement of financial position are net of allowances for doubtful receivables. An allowance for impairment is made where there is an identified loss event which, based on previous experience, is evidence of a reduction in the recoverability of the cash flows.

Notes to the consolidated financial statements
for the year ended 31 December 2012 (continued)

34. Financial instruments (continued)

34.4.4 Credit risk management (continued)

The Group has no significant concentration of credit risk, with exposure spread over a large number of counterparties and customers.

34.4.5 Liquidity risk management

Ultimate responsibility for liquidity risk management rests with the Board of Directors, who have built an appropriate liquidity risk management framework for the management of the Group's short, medium and long-term funding and liquidity management requirements. The Group manages liquidity risk by maintaining adequate reserves, by continuously monitoring forecast and actual cash flows and matching the maturity profiles of financial assets and liabilities.

35. Approval of consolidated financial statements

The consolidated financial statements were approved by the Board of Directors and authorised for issue on 27 March 2013.